



Ohio Food & Agribusiness

Dec 2023



Cultivating Growth and success



13.1 Million

Acres Farmland

76,500 farms across the state (5th In U.S.A)

#1 State in Swiss Cheese Production

#1 State in Sour **Cream Production**

#2 Largest Hub for Flavoring and Seasoning in Cincinnati

#3 State in Egg **Production**

44 Refrigerated Storage Facilities[†] **1,500+** Food Manufacturers*



\$12.6 Billion+ of Ohio's GSP is from Food Manufacturing*

In Ohio, companies can:

Utilize an affordable, connected infrastructure.

Ohio's central location and multiple transportation options offer efficient, cost-effective ways to obtain raw materials, produce goods and deliver food to market.

Find a wide range of talent.

With its agrarian history and numerous colleges and universities offering agricultural programs and degrees, Ohio has all levels of talent, from entry-level workers to management-level executives, ready to help companies reach success.

Expand R&D capabilities.

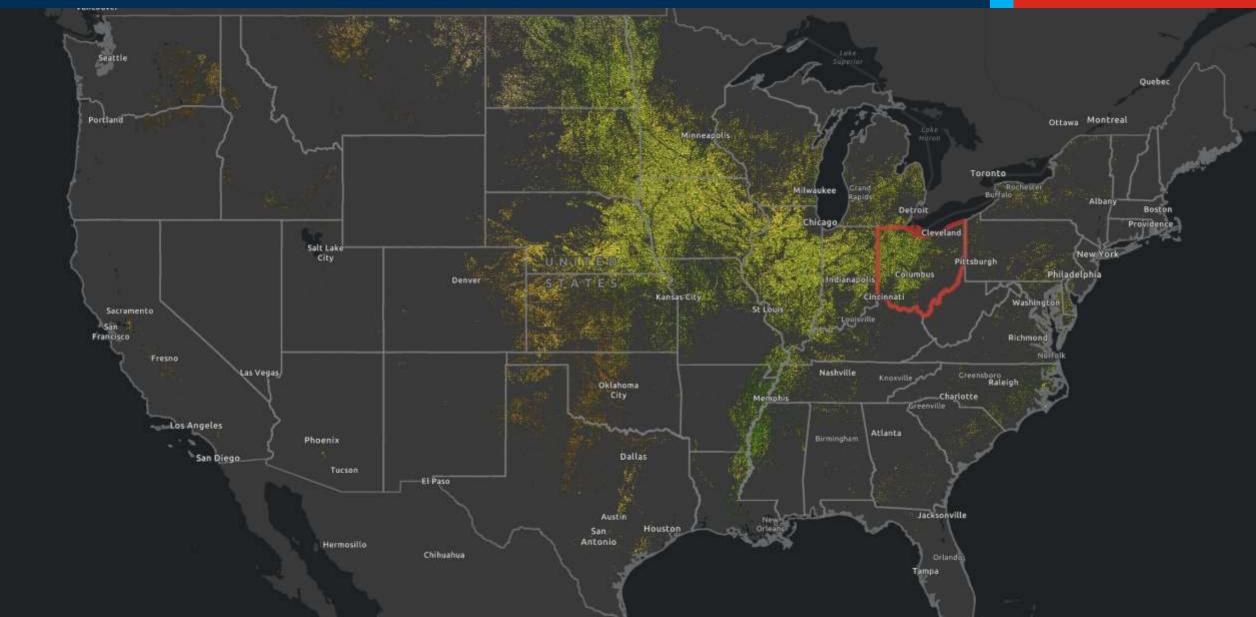
Companies can partner with and learn from industry leaders as well as leverage the state's R&D resources to drive their bottom line.

Access a comprehensive value chain.

From growers and producers, processors, packagers, distributors, retailers and ultimately consumers, the entire value chain is located in Ohio.

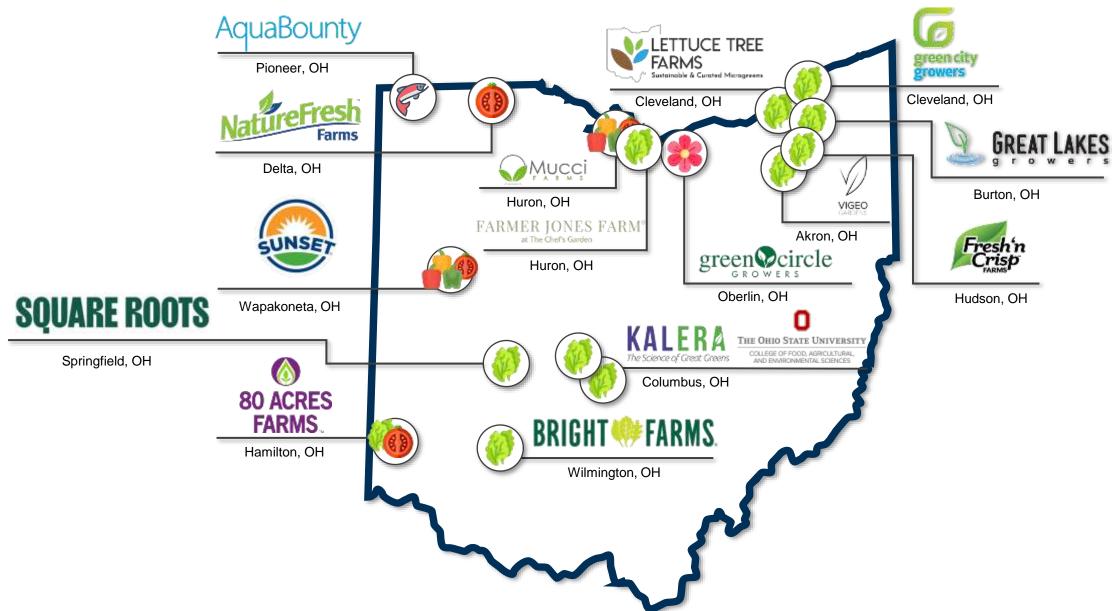
Corn, Soybeans and Wheat in U.S.





Controlled Environmental Agriculture Across Ohio





Ohio Licensed Processing Facilities

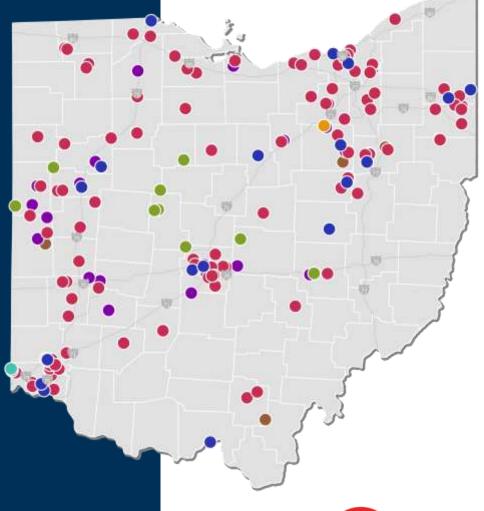
288

Licensed establishments statewide

As of November 2022

The Meat, Poultry and Egg Product Inspection (MPI) Directory from the Food Safety and Inspection Service (FSIS) is a listing of establishments that produce meat, poultry, and/or egg products regulated by FSIS.

- Meat Slaughter
- Meat Processing
- Poultry Processing
- Poultry Processing and Slaughter
- Meat and Poultry Processing
- Egg Production
- Three or More Activities





Ohio is a Leader in Livestock

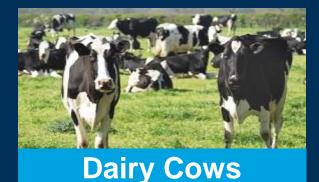


#12 in Beef Farms1.28 Million Cattle
\$681M Sales Cattle



#3 Egg Production #10 Turkey production

\$1B Sales Poultry & Eggs



#11 Milk Production3,346 Farms Statewide
\$1B Milk Sales



#8 Pork Production
3.484 Hog and Pig Farms

3,484 Hog and Pig Farms \$1B Sales Hogs and Pigs Ohio holds top 10 rankings in the sales (\$ value) of poultry & eggs, hogs & pigs, milk, & cattle & calves



Food and Agribusiness End-to-End Supply Chain



Raw **Commodities** Commodity **Processing** Food Manufacturing **Packaging**



Corn

















Ethanol

R&D















Flour

7 plants, 600M gallons, 220M bu of corn





Bellisio





KRAFT







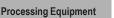




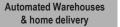


Bakeries















MARS

Petcare

WellPet.

PURINA

nature's select









Warehouse & Distribution

Consumer

Facing

Retailers





Kröger





GIANT EAGLE



































Major Ohio Food and Ag Businesses





- Nestle SA
- JM Smucker Company
- Advance Pierre Foods
- John Morrell & Co
- PepsiCo Inc.
- Lancaster Colony Corporation
- Fresh Mark, Inc.
- Mars, Inc. lams Pet
- Andersons Inc.
- Alfred Nickles Bakery, Inc.
- Shearer's Foods, LLC
- Coca-Cola Company
- Campbell Soup Company
- Dannon
- Kroger Company

- Sugar Creek Packing Co.
- Cargill, Inc.
- Kraft Heinz
- Schwebel Baking Co. Inc.
- The Great Lakes Cheese Co., Inc.
- Gordon Food Service Inc.
- Sysco Corporation
- Bellisio Foods
- Kellogg Company
- Fireside Baking
- Hearthside Food Solutions, LLC
- ConAgra Foods, Inc.
- Cooper Farms
- Bob Evans Farms
- Abbott Nutrition

Plus, an Additional 1,000+ establishments with over 40,000+ more employees



Jobsonio Development Corporation Jobsonio Sonio Sonio

Jobs Chio.

Chippins Growing Tech Sector





Technology Industry Snapshot in Ohio



253K
People working in tech

15,700

Tech Establishments in Ohio

28K

Annual Degree completions in Tech, Industry 4.0 & Life Sciences[†] Columbus #1

Cincinnati #7
Cleveland #8

ranked in the top 10 small tech talent markets by CBRE (2021)

> 44% LESS

Ohio's software engineers cost 44% less than California's



^{*} Completions are counts of postsecondary awards granted and does not necessarily reflect the number of graduates in a given year

[†] Counts completions in JobsOhio priority occupations

Electrical Equipment, Appliance and Component Manufacturing in Ohio

State Name	Avg Earnings	Jobs	Establishments	Location Quotient*
Ohio	\$92,746	26,465	334	1.86
California	\$127,471	28,510	1,185	0.62
Pennsylvania	\$101,250	25,370	320	1.66
Wisconsin	\$111,506	25,200	201	3.33
North Carolina	\$96,435	21,953	237	1.80

Select Electrical Equipment, Appliance and Component Manufacturers in Ohio













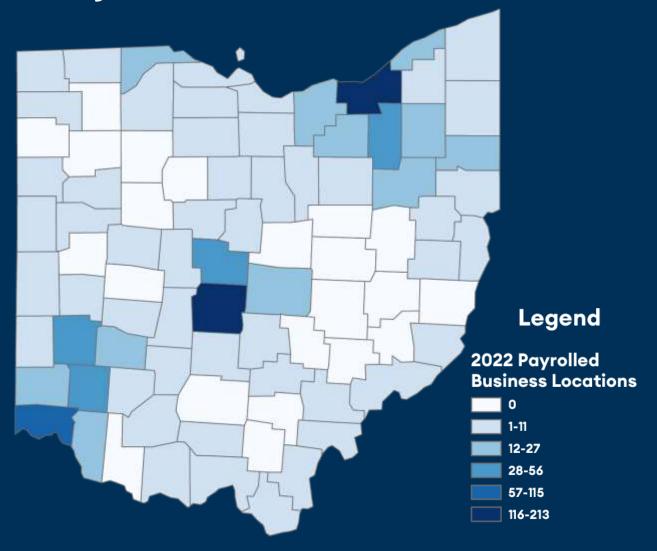
*The Location Quotient compares an industry's employment concentration of local economy to this industry's concentration of national (U.S.) employment. A location quotient over 1.0 indicates a concentration above national average.

Source: Lightcast data for the NAICS 335 Electrical Equipment, Appliance and Component Manufacturing

#2 workforce in the U.S. for Electrical Equipment, Appliance and Component Manufacturing



Dramatic Growth in the Data Center Industry over the Past Decade



3X Data Center Growth

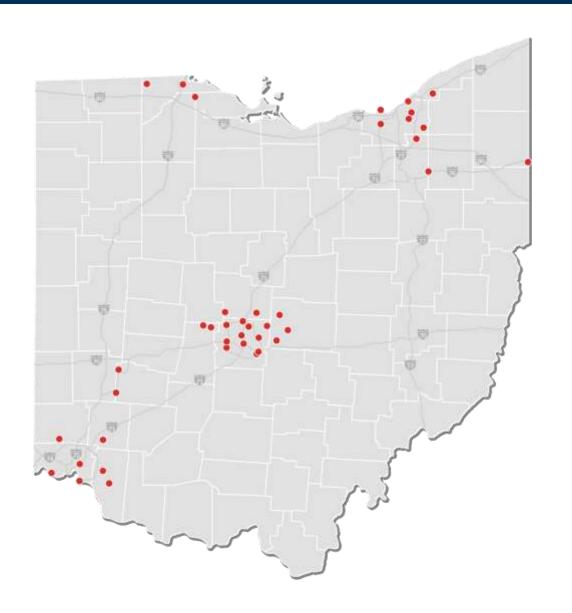
In 2011, Ohio had 379 data center locations.

Today, there over 1100.



Leading Cloud Infrastructure and Co-location Data Center Providers Choose Ohio





Ohio is home to numerous private data centers supporting Fortune 1000's, hospital systems, research institutions, and defense.

































































Ohio's Burgeoning Semiconductor Industry



Ohio's Economic
Development Corporation



Ohio's Burgeoning Semiconductor Industry



Sampling of Semiconductor Companies in Ohio



































Ohio's Burgeoning **Semiconductor Ecosystem**

- The Silicon Heartland is Developing state-wide
- Semiconductor R&D, Design, Fabrication, and Packaging growing statewide



Global Coverage

'Silicon heartland:' Intel invests \$20 billion to build chip production facilities in Ohio

Overwhelmingly positive sentiment

Intel is ready to install

f 💟 💿 😊 🖸 🕕 THE DENVER POST 38°F-'Ö- ≡

BUSINESS TECHNOLOGY

Intel building \$20 billion Ohio computer chip facility amid global shortage

Intel to build \$20 billion chip factory in

Intel's 'mega fab' in Ohio rings alarm bells in Oregon

Ohio: 'Largest on the planet'



Subscribe Login

Intel to Invest at Least \$20 Billion in New Chip Factories in Ohio

COLUMBUS

BUSINESS FIRST

Building up U.S. chip production has been a focus of lawmakers and companies alike amid a global shortage of the crucial

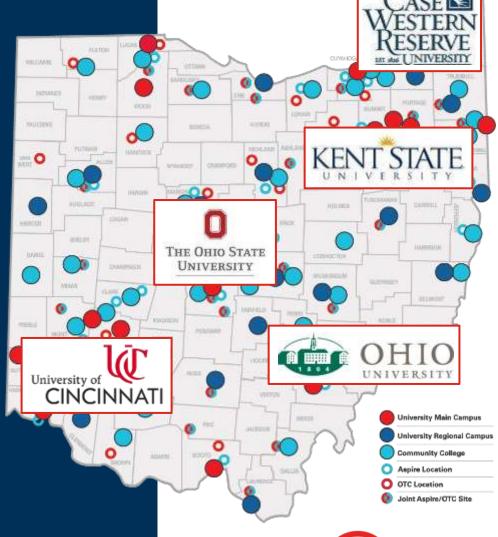
Intel is building a \$20 billion computer chip facility in Ohio amid a global shortage

New Investments in Talent Development

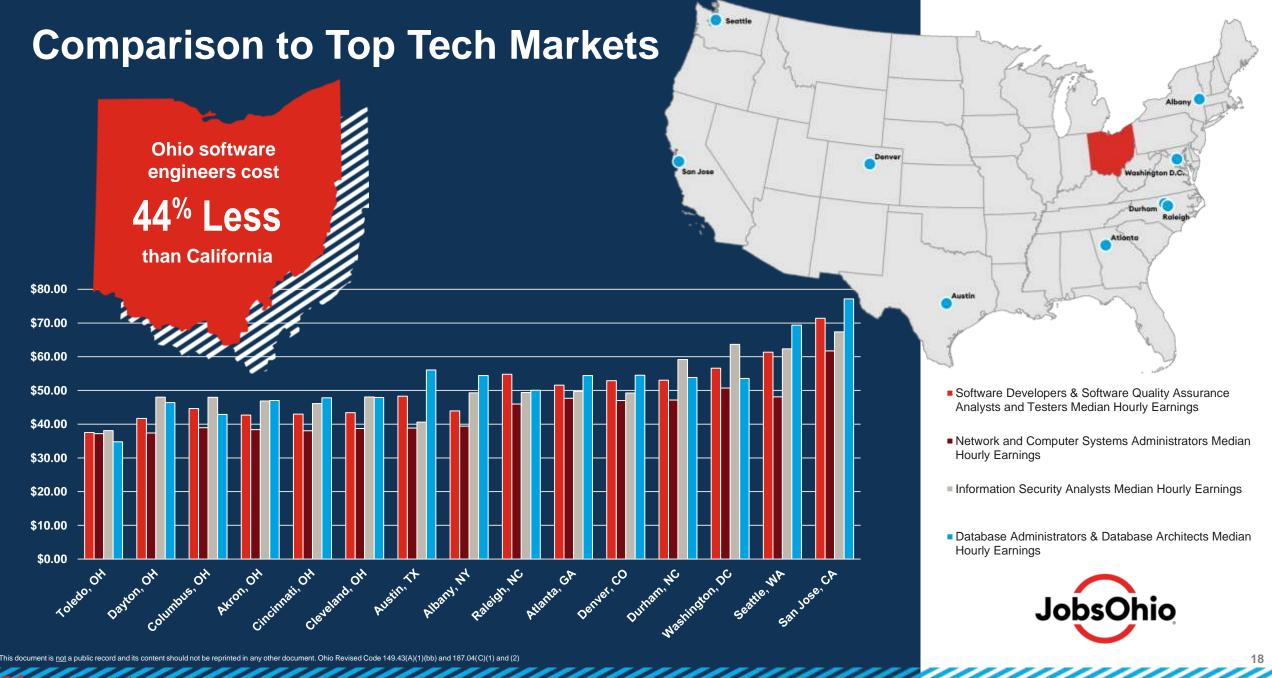
NEW & EXPANDED PROGRAMS & INITIATIVES

(Described in more detail in the sides that follow)

- Alliance between CWRU and LCCC
- OTN-NEO
- KSU network
- The Midwest Regional Network
- CAFÉ formation
- ASCENT formation
- OASiS







Ohio's Healthcare Sector





Our fantastic assets statewide...



CLINICAL CARE

- 16 top-250 hospitals
- Cleveland Clinic #2 hospital in the world
- CCHMC and NCH #3
 and #9, respectively,
 pediatric hospitals in
 the US







R&D AND TALENT

- Top-7 research spend by state
- OSU 12th in annual research spend
- 130,000+ college graduates per year







INDUSTRY LEADERSHIP

 Strong presence from each "Big 3" pharma distributor (Cardinal Health HQ in Dublin, OH)









EMERGING INNOVATORS

- \$8.4B total capital raised in 2021
- \$2.3B capital raised by life sciences companies in 2021









...power dynamic growth in the life sciences





- In July '21, Amgen committed to a 400-person, \$400M aseptic fillfinish facility to support a new therapeutic product (New Albany, Ohio)
- Global leader in biologics R&D and manufacturing
- Workforce partnerships with both The Ohio State University and Columbus State University



- In 2019, Sarepta Therapeutics acquired Myonexus Therapeutics and has since moved significant R&D to Columbus, Ohio
- Significant gene therapy portfolio led by Dr. Louise Rodino-Klapac (CTO) formerly of Nationwide Children's Hospital
- 200+ employees at Center of Excellence



- In 2022, Abbott Laboratories committed to a 450-person, \$500M+ manufacturing plant for powder nutritional products (Bowling Green, OH)
- The plant expands the US supply chain of powdered nutritional products for infants, children, and adults

Ohio's life sciences ecosystem continues to scale



Top location for healthcare innovation across multiple sub-sectors

81,000+

Life sciences employees

11,000+

Life sciences degrees

\$203 Million

NSF awards in 2021

\$916 Million

NIH awards in 2021



Medical Device and Medical Imaging

NAICS

- 3391 Medical Equipment and Supplies Manufacturing
- 5417 Scientific Research and **Development Services**

Right-to-win Subsectors

- Neuromodulation and **Neurostimulation**
- Cardiovascular Surgical Devices
- Minimally Invasive Surgical Devices
- **Durable Medical Equipment**
- IoT Devices
- MRI Coils
- Sterilization

Ohio Companies

























Digital Health & Health IT

NAICS

- 5182 Data Processing, Hosting, and Related Services
- 5191 Other Information Services

Right-to-win Subsectors

- Workflow Automation
- Revenue Cycle Management
- Supply Chain Management
- **Digital Therapeutics**
- **Clinical Decision Support Tools**
- Clinical Trials Management and Recruitment
- Home Health
- Virtual Care
- Computer-aided Imaging

Ohio Companies















































Pharmaceutical, Biotech, Research MGMT, & Pharmaceutical Adjacent

NAICS

- 3254 Pharmaceutical and Medicine Manufacturing
- 5417 Scientific Research and Development Services

Right-to-win Subsectors

- Nutrition Products Manufacturing
- Pharmaceutical Manufacturing
- Pharmaceutical Fill and Finish Operations
- Pharmaceutical Distribution
- Regenerative Medicine (Ex. Cell and Gene Therapy)
- Contract Development and Manufacturing
- Pre-Clinical and Clinical Research Management

Ohio Companies AMGEN teva hikma. Abbott





















Industry and the Ohio Institutions

Medical Device & Medical Imaging



- Neuromodulation & neurostimulation
- MRI & MRI coils



- Neuromodulation & neurostimulation
- Cardiovascular medical devices



- IoT medical devices
- Stroke medical devices



Drug delivery

Digital Health & Health IT



- Cardiovascular imaging
- Digital pathology
- AI/ML



- Population health
- Patient management



- Digital pathology
- Clinical trials recruitment



Oncology testing

Pharn MGM





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- Re
- Pe



Re



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Abundant Energy in Ohio: Utilities and Renewable Energy









Ohio's Business Friendly Utility Market

 Deregulated utility market, for natural gas and electricity

 Ohio's deregulated market is providing its customers with lower prices, better reliability, and above all — CHOICE

AVERAGE Industrial Electric Energy Prices Chart

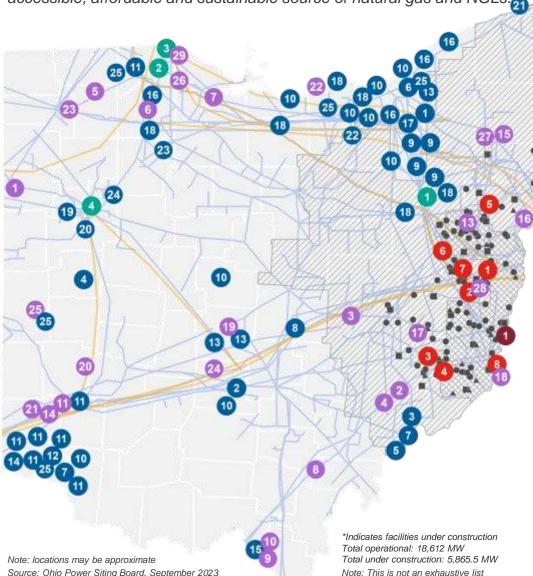
State	Regulated or Deregulated	Industrial Electricity Cost
Ohio	Deregulated	7.21
Indiana	Deregulated	8.12
Michigan	Deregulated	8.25
Illinois	Deregulated	8.58
Georgia	Regulated	8.83
Arizona	Regulated	9.27
Florida	Regulated	9.32
Wisconsin	Regulated	9.50

REGULATED GAS & ELECTRICITY MARKETS DEREGULATED ELECTRIC MARKETS **DEREGULATED GAS MARKETS DEREGULATED GAS & ELECTRICITY MARKETS**

Source: EIA, November 202

Our Infrastructure. Your Advantage.

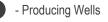
Every part of the energy value chain is represented in Ohio. This means companies that choose Ohio gain the advantages that come with having an accessible, affordable and sustainable source of natural gas and NGLs.





Upstream

Wells and Exploration Production







- Marcellus Region

- Drilled or Drilling Wells

- Permitted Wells

(1 Dot Indicates 25 Wells)



Midstream



Pipelines

- HGL Pipelines

- Natural Gas Pipelines

Fractionators and Processors

- 1 MPLX Hopedale
- 2 MPLX Cadiz
- 3 MPLX Seneca
- 4 Berne Cryogenic Processing Plant
- 5 Momentum UEO Kensington
- 6 Momentum UEO Leesville
- 7 Momentum UEO Scio
- 8 BRM Natrium



Downstream



Chemical Companies

1 - Saint Gobain

2 - DuPont 3 - AmSty

4 - Mitsui Chemicals

5 - Kraton Polymers

6 - Omnova 7 - Solvav

8 - Covestro

10 - PPG

11 - Sun Chemical

12 - Emery Oleochemicals 13 - Sherwin Williams

14 - St. Bernard Soap Co.

15 - Altivia

16 - Lubrizol 17 - Gojo Industries

18 - Avient

9 - LvondellBasell

- 19 INEOS Nitriles
- 20 Nutrien
- 21 INEOS Pigments
- 22 RPM
- 23 Marathon
- 24 P&G Lima
- 25 BASE



Refineries

- 11 MCC Cogeneration, 67 MW 21 - Madison, 640 MW
 - 22 West Lorain, 425 MW 23 - Richland, 390 MW
 - 24 Darby Electric, 480 MW

 - 25 Greenville Electric, 200 MW
 - 26 Troy, 600 MW
 - 27 Trumbull, 940MW*
 - 28 Harrison, 1.085 MW*
 - 29 Oregon II, 960MW*



- 2 PBF Energy
- 3 Cenovus Energy
- 4 Cenovus Energy



Ethane Steam Cracker

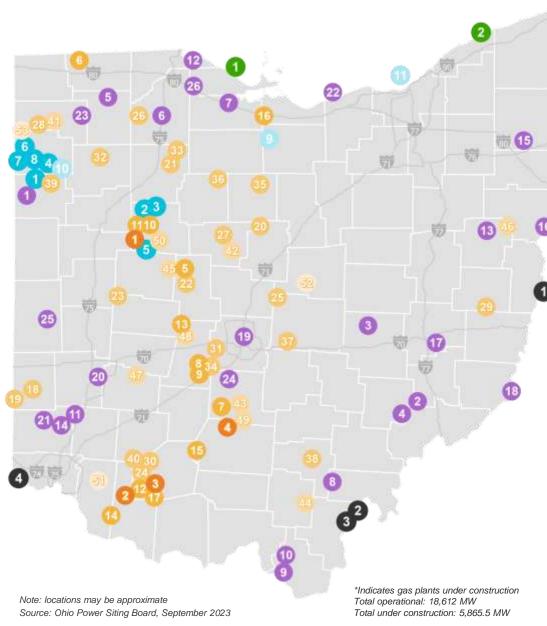
1 - PTT Global (planned)

Gas Power Plants

- 1 Robert P Mone, 500 MW
- 2 Washington Energy, 620 MW
- 3 Dresden Energy, 550 MW
- 4 AEP Waterford, 850 MW
- 5 Napolean Expansion, 45 MW 6 - Bowling Green Exp., 45 MW
- 7 Fremont, 707 MW
- 8 Rolling Hills, 870 MW 9 - Hanging Rock, 1,240 MW
- 10 SunCoke, 75 MW

- 12 Oregon I, 960 MW
- 13 Carroll County, 742 MW
- 14 Middletown, 525 MW
- 15 Lordstown, 940 MW
- 16 South Field, 1,105 MW 17 - Guernsev. 1.875 MW
- 18 Long Ridge, 485 MW
- 19 OSU CHP Facility, 106 MW*
- 20 Tait Generation, 696 MW

Ohio Power Generation



Solar

Operational 6.352 acres: 724 MW

Under Construction 28,158 acres; 2,830 MW

Approved

37,330 acres; 3,515 MW

Pending

Wind

Operational

Approved

465 turbines: 1.083 MW

100 turbines: 468 MW

17,906 acres; 1,956 MW

Pre-Approval 3.811 acres: 412 MW 1 - Hardin, 150 MW

2 - Hillcrest, 200 MW

3 - New Market, 100 MW

4 - Yellowbud, 274 MW

5 - AEUG Union, 325 MW

6 - Arche, 107 MW

7 - Atlanta, 200 MW

8 - Big Plain, 196 MW

9 - Fox Squirrel, 577 MW

10 - Hardin II. 170 MW 11 - Hardin III, 300 MW

12 - Hecate Highland, 300 MW

13 - Madison Fields, 180 MW

14 - Nestlewood, 80 MW 15 - Ross County, 120 MW

16 - Wheatsborough, 125 MW

17 - Willowbrook, 150 MW

18 - Alamo, 70 MW

19 - Angelina, 80 MW

1 - Blue Creek, 304 MW

3 - Hog Creek II, 33 MW

5 - Scioto Ridge, 250 MW

6 - Timber Road I. 38 MW

20 - Blossom, 144 MW

21 - Border Basin I. 120 MW

23 - Clearview I, 144 MW

25 - Harvey I, 350 MW

26 - Juliet. 101 MW

24 - Dodson Creek, 117 MW

27 - Marion County, 150 MW

31 - Pleasant Prairie, 250 MW

32 - Powell Creek. 150 MW

33 - South Branch, 130 MW

34 - Springwater, 155 MW 35 - Sycamore Creek, 117 MW

36 - Tymochtee, 120 MW

37 - Union Ridge, 108 MW

38 - Vinton, 125 MW

28 - Mark Center, 110 MW

29 - Nottingham, 100 MW

30 - Palomino, 200 MW

22 - Cadence, 275 MW

41 - Cepheus, 68 MW

42 - Chestnut, 68 MW

39 - Wild Grain, 150 MW

40 - Yellow Wood, 300 MW

43- Circleville, 70 MW

44- Dixon Run, 140 MW

45 - Fountain Point, 280 MW

46 - Kensington, 135 MW

47 - Kingwood I, 175 MW

48 - Oak Run. 800 MW

49 - Scioto, 110 MW

50 - Scioto Ridge, 110 MW

51 - Clear Mountain, 152 MW

52 - Frasier, 120 MW

53 - Mink. 140 MW

2 - Hog Creek I, 33 MW

4 - Northwest Ohio, 100 MW

7 - Timber Road II & III. 200 MW

8 - Timber Road IV. 125 MW 9 - Emerson Creek, 298 MW

10 - Grover Hill, 150 MW

11 - Icebreaker, 21 MW

Coal Power Plants

- 1 Cardinal Power Plant, 1,800 MW
- 2 Gavin Power Plant, 2,600 MW
- 3 Kyger Creek Power Plant, 1,086 MW
- 4 Miami Fort Power Station, 1,321 MW

Nuclear Power Plants

- 1 Davis-Besse Nuclear Power Station, 894 MW
- 2 Perry Nuclear Generating Station, 1,256 MW

Gas Power Plants

- 1 Robert P Mone, 500 MW
- 2 Washington Energy, 620 MW
- 3 Dresden Energy, 550 MW
- 4 AEP Waterford, 850 MW
- 5 Napolean Expansion, 45 MW
- 6 Bowling Green Exp., 45 MW
- 7 Fremont, 707 MW
- 8 Rolling Hills, 870 MW
- 9 Hanging Rock, 1,240 MW
- 10 SunCoke, 75 MW

- 11 MCC Cogeneration, 67 MW
- 12 Oregon I, 960 MW
- 13 Carroll County, 742 MW
- 14 Middletown, 525 MW 15 - Lordstown, 940 MW
- 16 South Field, 1,105 MW
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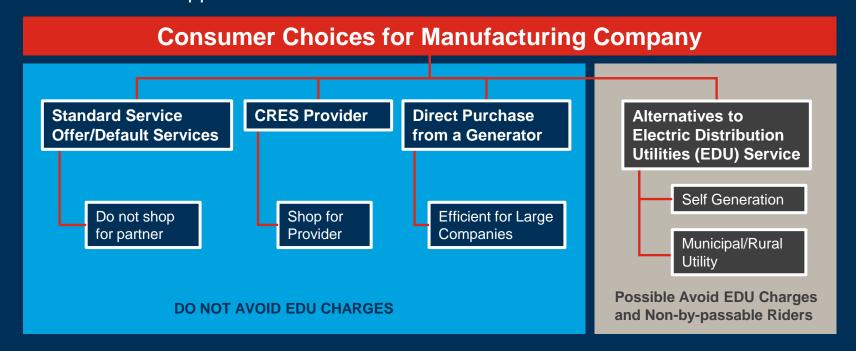
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Electric Distribution Utilities (Generators)

Customers in these markets can choose a Certified Retail Electricity Supplier (CRES) for their electricity supply. These retail electricity suppliers can be any of the following:

- One of the four original utility companies
- Marketers: Businesses that sell electricity service to individuals and businesses
- Brokers or Aggregators: Contract with retailers on behalf of groups of buyers
- Government Aggregators: County, municipal, or local community governments that contract with suppliers for service on behalf on their local communities







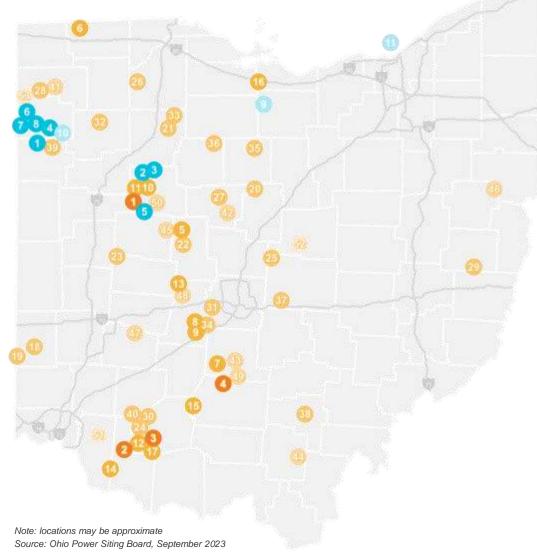






Supporting Sustainability

Investments in renewable energy make Ohio a flexible energy provider. In addition to new utility-scale renewable projects, Ohio businesses are increasingly managing their energy costs and supply through onsite renewable generation and battery storage.



Solar
Φ_{\oplus}
Operational 6,352 acres; 724 MW
Under Construction 28,158 acres; 2,830 MW
Approved 37,330 acres; 3,515 MW
Pending 17,906 acres; 1,956 MW
Pre-Approval 3,811 acres; 412 MW

	<u>ID</u>	Project Name	Acres	Capacity (MW)	<u>ID</u>	Project Name	Acres	Capacity (MW)
	1	Hardin	1,115	150	28	Mark Center	700	110
	2	Hillcrest	2,083	200	29	Nottingham	500	100
	3	New Market	1,114	100	30	Palomino	2,700	200
	4	Yellowbud	2,040	274	31	Pleasant Prairie	2,500	250
	5	AEUG Union	3,500	325	32	Powell Creek	4,026	150
	6	Arche	675	107	33	South Branch	700	130
	7	Atlanta	2,276	200	34	Springwater	1,150	155
	8	Big Plain	2,438	196	35	Sycamore Creek	985	117
	9	Fox Squirrel	4,600	577	36	Tymochtee	2,200	120
	10	Hardin II	3,297	170	37	Union Ridge	513	108
ì	11	Hardin III	1,000	300	38	Vinton	1,950	125
	12	Hecate Highland	3,400	300	39	Wild Grain	818	150
	13	Madison Fields	1,932	180	40	Yellow Wood	2,457	300
	14	Nestlewood	610	80	41	Cepheus	649	68
	15	Ross County	1,400	120	42	Chestnut	512	68
	16	Wheatsborough	968	125	43	Circleville	758	70
	17	Willowbrook	2,062	150	44	Dixon Run	2,082	140
	18	Alamo	1,003	70	45	Fountain Point	3,400	280
	19	Angelina	934	80	46	Kensington	1,000	135
	20	Blossom	1,073	144	47	Kingwood I	1,575	175
	21	Border Basin I	1,356	120	48	Oak Run	6,060	800
	22	Cadence	4,900	275	49	Scioto	1,070	110
	23	Clearview I	1,060	144	50	Scioto Ridge	800	110
	24	Dodson Creek	1,370	117	51	Clear Mountain	1,200	152
	25	Harvey I	2,865	350	52	Frasier	866	120
	26	Juliet	600	101	53	Mink	1,745	140
	27	Marion County	1,115	150				

WIIIG
Operational 465 turbines; 1,083 MV Approved 100 turbines; 468 MW

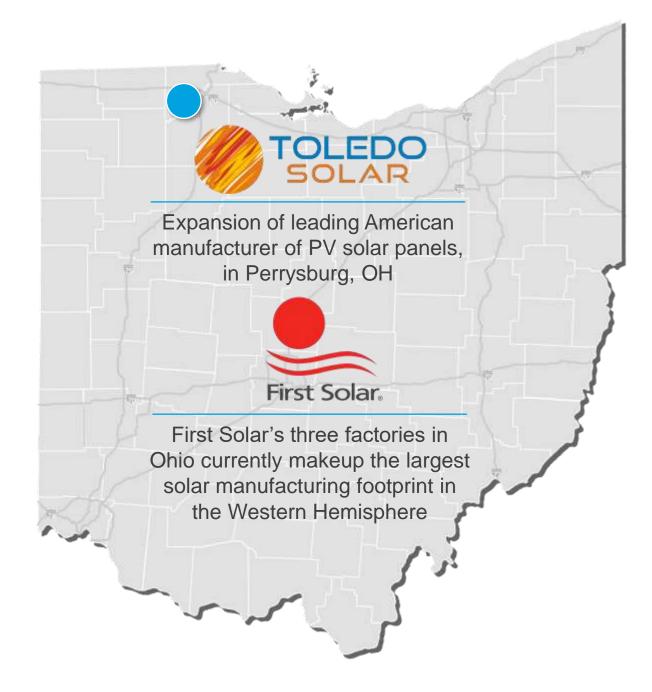
Wind

<u>ID</u>	Project Name	<u>Turbines</u>	Capacity (MW)
1	Blue Creek	160	304
2	Hog Creek I	15	33
3	Hog Creek II	15	33
4	Northwest Ohio	42	100
5	Scioto Ridge	75	250
6	Timber Road I	18	38
7	Timber Road II & III	103	200
8	Timber Road IV	37	125
9	Emerson Creek	71	298
10	Grover Hill	23	150
11	Icebreaker	6	21



SOLAR POWER in Ohio

- #4 Solar Manufacturer in the U.S.
- #3 in U.S. growth projection of 11,226 MW over the next 5 years
- #8 Solar Jobs in the U.S.
 - #5 growth rate 2020-2021







60+ facilities statewide in wind-related manufacturing, highest number in the U.S.

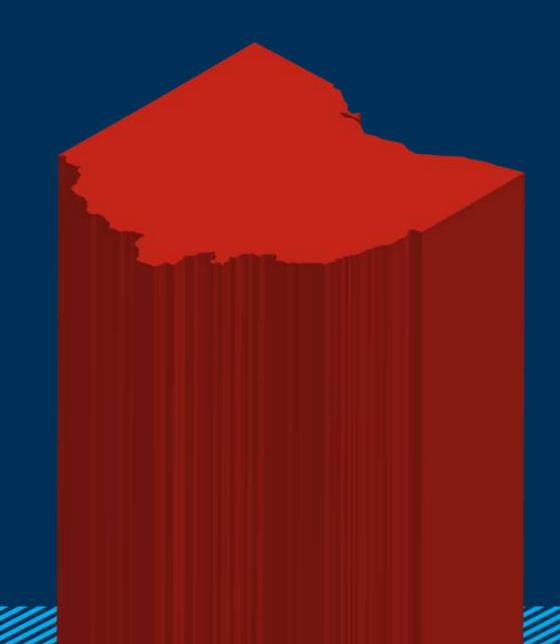


- 152 wind turbines
- Spans 80 square miles.
- Up to 304 Megawatts (MW) at a time. Enough energy to power 76K
 Ohio homes.
- The Ohio State
 University, First Energy
 Solutions and American
 Municipal Power
 purchase power from the wind farm.
- Saves 1.6 billion pounds of carbon from going into the atmosphere, (116,000 cars being off the road)

Appendix

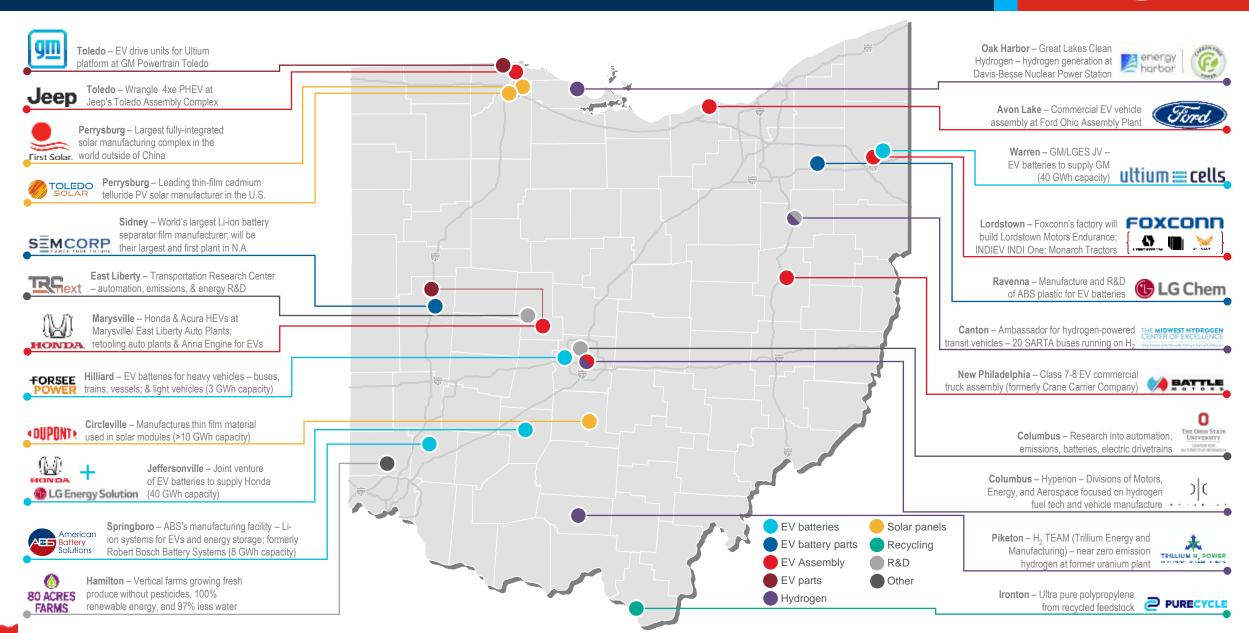


Ohio's Economic Development Corporation



Illustrative Sustainability/Green Economy Activity in Ohio







Innovation Districts

Cincinnati, Cleveland & Columbus Innovation Districts

- 60K+ New Jobs
- 47.5K+ STEM Degrees
- \$9B Economic Impact
- Global Leadership





5% Increase NIH Funding \$895.8M in 2022

\$2.8B Research Funding Statewide

Cleveland

Collaborative hub & center of excellence focusing on pathogens, virology, and global health

Columbus

Interdisciplinary research & high-tech therapies for adult cancer oncology

Cincinnati

Global leadership in the field of pediatric oncology research and treatment



JobsOhio R&D Center Grants

- Supports Industries of the Future
- \$72M JobsOhio Commitment
- 1,280+ New Jobs



\$635M+ Investment

(All Sources)

25 Companies





Growth Capital Fund

Co-investment fund that invests in early stage Ohio companies.

 72 Portfolio Companies aligned w/ Sector Strategies





72 PORTFOLIO COMPANIES







112
NON-OHIO CORPORATE & INSTITUTIONAL VC FIRMS

Aware prevedere









ACCESS TO CAPITAL RANKINGS UP

17th

>

3rd

2022

\$1:\$7

JobsOhio Leveraged Investment